

LOCAL SERVICE DELIVERY - Summary

Crewe		
NET OPERATING EXPENDITURE & INCOME		
	2011-12 Forecast £	2012-13 Estimate £
Allotments	(1,392)	(1,450)
Markets	(3,052)	(2,280)
Public Conveniences	29,463	29,540
Town Centre Management	45,545	45,545
Christmas Lights	11,000	11,000
Street Furniture	966	966
Hanging Baskets	3,729	3,729
Sub Total	86,259	87,050
Service Management and Support		90,000
TOTAL		177,050
Tax Base (2011-12 Band D equivalent)*		14,934.59
Illustrative "Special Expense" Council Tax		£11.85

* The Tax Base for 2012-13 will be slightly different from this figure

Note:

Street Furniture & Hanging baskets - there is no budget page for these items as they are based on a share of total budget (eg allocated on tax base)

LOCAL SERVICE DELIVERY

Service	Allotments		
	2010-11 Actual £	2011-12 Forecast £	2012-13 Estimate £
Employees	-	-	-
Premises			
- Water + Sewerage Charges	3,306	5,950	4,990
- Repairs & Maintenance	796	-	800
- Cleaning Materials	159	-	130
Transport	-	-	-
Supplies			
- General Equipment & Maintenance	55	614	350
- General Materials	50	-	50
- Hire of Equipment	73	-	80
- Hired & Contracted Services	1,394	-	1,400
- Printing & Stationery	100	-	100
- Refuse Collection	76	-	80
Third Party Payments	-	-	-
Insurance & Building Maintenance	-	-	-
TOTAL EXPENDITURE	6,009	6,564	7,980
Income			
- Rents	(8,860)	(7,956)	(9,430)
TOTAL INCOME	(8,860)	(7,956)	(9,430)
NET OPERATING EXPENDITURE / (INCOME)	(2,851)	(1,392)	(1,450)

Comments:

LOCAL SERVICE DELIVERY

Service	Markets		
	2010-11 Actual £	2011-12 Forecast £	2012-13 Estimate £
Employees			
- Salaries & Wages	84,092	78,127	80,030
- Overtime	15,489	21,159	21,200
- Agency	11,403	-	2,300
	110,984	99,286	103,530
Premises			
- Electricity	20,460	26,680	27,350
- Gas	320	400	410
- LA Rates	54,298	60,490	62,000
- Water + Sewerage Charges	4,950	9,220	9,450
- Refuse Collection	14,973	15,000	15,380
- Repairs & Maintenance	115	-	-
- Cleaning Materials	20,289	6,880	7,050
	115,405	118,670	121,640
Transport			
- Internal Transport Recharges	3,574	2,420	2,480
- Employee Allowances	380	3,360	3,440
	3,954	5,780	5,920
Supplies			
- General Equipment & Maintenance	4,425	5,600	5,740
- General Materials	1,535	4,930	5,050
- Clothing & Uniforms	430	460	470
- Hired & Contracted Services	2,469	1,070	1,100
- Printing & Stationery	10	420	420
- Phones & Comms	-	2,260	2,260
- Licences	-	460	460
- Subsistence Exps	394	50	50
- Subscriptions	813	120	120
- Advertising	301	5,080	5,080
	10,377	20,450	20,750
Third Party Payments	-	-	-
Insurance	4,130	4,130	4,130
Building Maintenance	26,978	24,010	24,010
Re-allocated costs from Markets General	27,185	-	-
TOTAL EXPENDITURE	299,013	272,326	279,980
Income			
- Rents	(206,422)	(275,378)	(282,260)
- Appropriation from Reserves	(73,817)	-	-
TOTAL INCOME	(280,239)	(275,378)	(282,260)
NET OPERATING EXPENDITURE / (INCOME)	18,774	(3,052)	(2,280)

Comments:

The figures above include both the Indoor & Outdoor Markets.

In 2010-11 some £67k was coded to the Markets General code which for the purposes of allocating costs to all sites has been re-allocated above based on Gross Exp. Some £58k of these costs relates to employee pay and allowances.

In 2011-12 more accurate coding of employee costs through the core payroll coding has enabled clearer analysis of costs.

Insurance & Building Maintenance - CEC has centralised budgets/expenditure against these cost headings (ie they are not charged directly to services). The figures shown here reflect the budgets that were in place in the legacy account at Macclesfield.

Appropriation From Reserves - In 2010-11 Traders were given a concession on their rents as a consequence of the move to Market Square, in addition increased costs were incurred re staffing and equipment which has been met from reserves.

2011-12

The 2011-12 and 2012-13 rent income reflects the impact of the rent increase from 1.7.2011 and any changes in take up of market stalls

LOCAL SERVICE DELIVERY

Service

	Public Conveniences		
	2010-11 Actual £	2011-12 Forecast £	2012-13 Estimate £
Employees			
- Salaries & Wages	17,117	21,319	21,320
- Overtime	1,118	1,154	1,150
	18,235	22,473	22,470
Premises			
- LA Rates	1,925	1,940	1,990
- Water + Sewerage Charges	1,152	1,150	1,180
- Repairs & Maintenance	103	-	-
	3,180	3,090	3,170
Transport			
	-	-	-
Supplies			
- Hired & Contracted Services	872	1,070	1,070
	872	1,070	1,070
Third Party Payments	-	-	-
Insurance	-	-	-
Building Maintenance	-	-	-
Re-allocated costs from Pub Cons General	678	2,830	2,830
TOTAL EXPENDITURE	22,965	29,463	29,540
Income			
- Admission Charges	(400)	-	-
TOTAL INCOME	(400)	-	-
NET OPERATING EXPENDITURE / (INCOME)	22,565	29,463	29,540

Comments:

The above figures are based on the conveniences at Heath Street / Lyceum Square (ie they exclude Pedley St & Bus Stn APC's).

Employees - the figures above include cleaning costs plus an allocation of the Public Convenience Supervisor who operates across all sites and any overtime incurred re opening/closing facilities. The Supervisor allocation = £2,250.

Premises - Any cleaning material costs will be included in the allocation from the General Public Conveniences code. As will any assumed electricity costs

Income - Certain facilities were deemed FOC wef 1.4.2011, hence the budget for 2011-12 was adjusted to reflect this.

LOCAL SERVICE DELIVERY

Service

	Town Centre Management		
	2010-11 Actual £	2011-12 Forecast £	2012-13 Estimate £
Employees	*	35,628	35,628
Premises	*	-	-
Transport	*	1,667	1,667
Supplies			
- General Equipment & Maintenance			
- General Materials			
- Hire of Equipment			
- Hired & Contracted Services	*	2,500	2,500
- Artist/Performer fees	*	2,500	2,500
- Street Furniture (Directional Signs etc)	*	500	500
- Projects + Activities	*	2,250	2,250
- Grants to other Orgs	*	500	500
- Miscellaneous			
Third Party Payments	*	-	-
Insurance	*	-	-
Building Maintenance	*	-	-
TOTAL EXPENDITURE	-	45,545	45,545
Income			
- Other	*	-	-
TOTAL INCOME	-	-	-
NET OPERATING EXPENDITURE / (INCOME)	-	45,545	45,545

Comments:

* Data for 2010-11 is not available in a format that can be analysed between the various towns

- To provide a service to co-ordinate activity to promote the town centre to generate additional footfall through retail activity and events,
- Developing and co-ordinating a programme of town centre events and activities throughout the year, but particularly over the Christmas period
 - Close liaison with retailers and their representatives to provide advice and support where appropriate
 - To identify operational and strategic issues/opportunities to officers of Cheshire East Council, Police, etc.
 - Advice and support to organisations seeking to utilise the town centre environment for their own promotional purposes.

LOCAL SERVICE DELIVERY

Service	Christmas Lights		
	2010-11 Actual £	2011-12 Forecast £	2012-13 Estimate £
Employees	*	-	-
Premises	*	-	-
Transport	*	-	-
Supplies			
- Hired & Contracted Services	*	11,000	11,000
Third Party Payments	*	-	-
Insurance	*	-	-
Building Maintenance	*	-	-
TOTAL EXPENDITURE		- 11,000	11,000
Income			
- Other	*	-	-
TOTAL INCOME		-	-
NET OPERATING EXPENDITURE / (INCOME)		- 11,000	11,000

Comments:

* Data for 2010-11 is not available in a format that can be analysed between the various towns
The CEC budget provision of £11k is for Christmas lights, tree, decorations etc. and reflects current planned spend
It is understood that the Crewe Charter Trustees budget for 2011-12 (Dec 2011) is £24k for NEW lights, publicity and event support